

The Peterson Center on Healthcare is a non-profit organization dedicated to making higher-quality, more affordable healthcare a reality for all Americans. The organization is working to transform U.S. healthcare into a high-performance system by finding innovative solutions that improve quality and lower costs, and accelerating their adoption on a national scale.

Established by the Peter G. Peterson Foundation in 2014 with a \$200 million commitment, the Center collaborates with stakeholders across the healthcare system and engages in grant-making, partnerships, and research. Our approach is data-driven, collaborative, and action-oriented.

## OUR APPROACH

### FIND AND VALIDATE INNOVATIVE SOLUTIONS

Rather than serving as an inventor of new approaches to care, we seek what already works. We engage with the private and public sectors, practitioners, academics, researchers, and consumer advocacy groups to find the most effective and efficient models of care throughout the country. We currently focus on three key areas:

**Healthcare Providers** Through scouting and analytical research of providers across the country, we systematically assess and validate high-value healthcare delivery approaches by considering factors such as organizational attribute, type of patient or clinical condition.

**Employers and Insurers** We engage with employers and health insurance plans to find innovative approaches in health benefits design and management-labor partnerships that effectively improve value for both the employer and employee, and support more informed care decisions for patients.

**State-Level Systems** As large purchasers and regulators of healthcare, states are well-positioned to improve quality and lower costs. We work with key stakeholders in state and local governments to develop public-private partnerships and initiatives that improve performance.

### ACCELERATE ADOPTION AND SCALE

As a result of the fragmented nature of the U.S. healthcare system and its poor incentive structure, barriers have impeded the broad adoption of solutions that have been proven to improve quality and lower costs. The Peterson Center on Healthcare is developing a comprehensive approach to spreading and scaling high-performance healthcare solutions. We are creating a network of organizations that have established relationships across the healthcare system, and collaborate with these organizations to develop change packages, implementation toolkits, and dissemination strategies to spark adoption on a national scale.

## FOSTER THE CONDITIONS FOR CHANGE AND IMPROVEMENT

More broadly, the Peterson Center on Healthcare will work on systemic initiatives to encourage and facilitate stakeholder actions to improve quality and lower costs. In addition to building awareness of the need for improvement, this will include work in the following key areas:

- Data Transparency and Information
- Driving Innovation to Improve Quality While Lowering Cost
- Moving to Value-Based Payment
- Engaging Consumers
- State and Federal Policies

## OUR WORK

### STANFORD UNIVERSITY'S CLINICAL EXCELLENCE RESEARCH CENTER: MOST VALUABLE CARE

We know there is excellence in the U.S. healthcare system, as some physicians and hospitals are delivering higher-quality care at a lower cost. We have partnered with **Stanford University's Clinical Excellence Research Center** (CERC) to find these high-performance providers, understand what is working, and validate their results.

CERC reviewed national quality and cost data on 15,000 sites, and identified eleven primary care practices that are delivering exceptional value – higher quality at significantly less cost – to their patients. These providers of Most Valuable Care have defined a path toward better, more affordable healthcare. They have key features in common, which can serve as a blueprint for others to achieve high performance.

In addition to primary care, CERC is now seeking out similar insights about high-performing specialists and hospitals that improve quality and reduce costs. We will be working in partnership with Stanford and a network of other stakeholders to disseminate these features and accelerate their adoption on a national scale.

### PETERSON-KAISER HEALTH SYSTEM TRACKER: MONITORING PERFORMANCE OF THE U.S. HEALTHCARE SYSTEM

We cannot improve what we do not measure. Recognizing this, the Peterson Center on Healthcare launched an initiative with the **Henry J. Kaiser Family Foundation** to monitor how well the U.S. healthcare system is performing in terms of quality and cost. The Peterson-Kaiser Health System Tracker provides clear, up-to-date information on trends, drivers and issues that impact the performance of the system. It also illustrates how the U.S. is performing relative to other countries, and how different parts of the system are performing relative to one another.

The Tracker will put a spotlight on performance and facilitate discussion about how the health system can be improved. Visitors to the website, whether they are healthcare providers, employers, payers, consumer advocates or policy makers, will find data analyses that will provide insight as to what is driving the performance of one of the most vital sectors in the U.S. economy.

The Tracker places a strong emphasis on data and evidence, addressing key questions through collections of charts and analyses, as well as a blog to provide context and synthesize the latest research and developments. We also provide regular insight briefs for a more in-depth review of topical questions.

## NATIONAL QUALITY FORUM: IMPROVING DATA USABILITY AND TRANSPARENCY

There is significant variation in outcomes, price, and cost throughout the healthcare system for the treatment of common conditions. Unfortunately, patients often are not able to make informed decisions about outcomes and cost because this information is either not readily accessible or not reliable. We develop initiatives that increase the transparency and usability of critical information on healthcare quality and cost.

Through a grant to the **National Quality Forum**, we have begun a collaboration to convene leaders from both the public and private sectors to identify specific actions that should be taken to enhance the availability of data and analytics to support systems improvement in healthcare. The results from these convenings will inform strategies to improve data usability and transparency, and will develop key strategies for the dissemination of best practices on health data.

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